



Management's Discussion and Analysis
For the three and nine-month ended April 30, 2023.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

This management's discussion and analysis of RecycLiCo Battery Materials Inc. (formerly American Manganese Inc.) (the "Company") contains an analysis of the Company's operational and financial results for the three and nine-month period ended April 30, 2023. The following should be read in conjunction with the company's unaudited consolidated interim financial statements for the period ended April 30, 2023, which were prepared in accordance with the International Financial Reporting Standards ("IFRS") as adopted by the International Accounting Standards Board ("IASB"). All figures are in Canadian dollars unless otherwise stated.

FORWARD-LOOKING STATEMENTS

This MD&A contains "forward-looking information" within the meaning of applicable Canadian securities legislation. Forward-looking information includes, but is not limited to, information with respect to the Company's future business plans and strategy, exploration plans, and environmental protection requirements. Generally, forward-looking information can be identified by the use of forward-looking terminology such as "plans", "expects" (or "does not expect"), "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" (or "does not anticipate"), or "believes", and other similar words and phrases, or which states that certain actions, events, or results "may", "could", "might", or "will" occur. Forward-looking information is subject to known and unknown risks and uncertainties that may cause the actual results or performance of the Company to be materially different from those expressed or implied by such forward-looking information. These risks and uncertainties include risk and uncertainties associated with the mining industry and the exploration and development of mineral projects, such as the uncertainty of exploration results, the volatility of commodity prices, potential changes in government regulation, the uncertainty of potential title claims against the Company's projects, and the uncertainty of predicting operating and capital costs. They also include risks and uncertainties that affect the business environment generally, such as international political or economic developments, changes in interest rates and the condition of financial markets, and changes in exchange rates.

Forward-looking information is based on assumptions and expectations which the Company considers to be reasonable, and which are based on management's experience and its perception of trends, current conditions, and expected developments, as well as other factors that management believes to be relevant and reasonable in the circumstances at the date that such statements are made. Although the Company believes that the assumptions and expectations reflected in such forward-looking information are reasonable, undue reliance should not be placed on forward-looking information. The Company can give no assurance that forward-looking information, or the assumptions and expectations on which it is based, will prove to be correct. Battery Materials Inc. does not undertake to update any forward-looking information, except in accordance with applicable securities laws.

DATE OF REPORT

The MD&A was prepared with the information available as of June 29, 2023.

NATURE OF BUSINESS AND OVERALL PERFORMANCE

Jurisdiction of incorporation and corporate name

The Company was incorporated under the *Company Act* (British Columbia) on July 8, 1987, as Navarre Resources Corporation. The Company changed its name to Ameridex Minerals Corp. on August 26, 1998, to Rocher Deboule Minerals Corporation on September 13, 2006, then to American Manganese Inc. on January 20, 2010 and to RecycLiCo Battery Materials Inc. on September 27, 2022.

The Company is a reporting issuer in the Provinces of British Columbia and Alberta. The Company's shares presently trade on the TSX Venture Exchange under the symbol "AMY", on the Frankfurt Stock Exchange under the symbol "ID4" and on the OTCQB under the symbol "AMYZF".

The Company has one wholly-owned subsidiary, Rocher Manganese Inc., incorporated in the State of Arizona. Rocher Manganese Inc. manages the exploration work on the Company's Artillery Peak property.

The Company's head office is located at Unit 2, 17942 55 Avenue, Surrey, British Columbia V3S 6C8.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

HIGHLIGHTS

In June 2023, the Company entered a 50-50 joint venture with Zenith Chemical Corporation to build a, metric ton per year lithium-ion battery recycling plant in Taiwan.

In April 2023, the Company received further industry validation of its battery recycling process and battery-ready precursor cathode active material from a battery materials company.

In January 2023, the Company produced battery-grade Lithium Carbonate and Lithium Hydroxide for manufacturers in Japan and Korea.

In January 2023, the Company received report that recycled-upcycled precursor cathode active material has been used by Korean cathode manufacturer to create battery cells that demonstrate the same level of performance as commercial precursor material.

In January 2023, the Company entered into a memorandum of understanding with Korean electronics manufacturer Sonid Inc. to form a joint venture or technology licensing arrangement of RecycLiCo Technology.

In October 2022, the Company announced that C4V an independent intellectual property company has assembled battery cells using RecycLiCo's precursor cathode material and validated its performance.

In September 2022, the Company registered name change to RecycLiCo Battery Materials Inc.

In September 2022, the Company announced that the Demonstration Plant achieved over 99% extraction of lithium, nickel, cobalt, and manganese from Lithium-ion battery production scrap.

In August 2022, the Company announced that is has achieved over 99% lithium recovery from LFP (lithium iron phosphate) battery cathode materials during bench-scale tests.

In August 2022, the Company received funding from National Research Council of Canada Industrial Research Assistance program to support feasibility study to target removal of high concentration of fluoride from black mass.

In August 2022, the Company announced that the leach section of its Demonstration Plant technology has achieved 163% of the plant design processing capacity of 500kg/day for lithium-ion cathode scraps.

In July 2022, the Company received the results of life cycle assessment completed by Minviro Ltd, a UK based global sustainability and life cycle assessment consultancy. The LCA results confirm RecycLiCo's lower environmental impact to produce NMC precursor and lithium hydroxide, when compared to primary raw material extraction methods or competing hydrometallurgical recycling.

In May 2022, the Company announced that it has produced and delivered NMC-811 cathode precursor material samples to its active third-party collaborators in North America, Europe, and Asia.

In May 2022, the Company started testing the first stage of its RecycLiCo demonstration plant with lithium-ion battery cathode production scrap feed material.

In March 2022, the Company announced that its RecycLiCo demonstration plant is ready for commissioning. The plant is designed to demonstrate the RecycLiCo process in continuous operating conditions that will enable RecycLiCo to run the complete process and provide input for commercial operation.

In October 2021, the Company completes all identified milestones in the DLA project scope of work and submits its final report to the U.S. Defense Logistics Agency (DLA), signifying the completion of the Wenden Stockpile Reclamation and Advanced Material Processing project. The DLA project is AMY's second project to gain support from the U.S. Government.

In October 2021, the Company reported the successful production of lithium sulfate (Li_2SO_4) with 99.99% purity. The bulk sample of lithium sulfate was prepared and sent to an international lithium producer to validate the patented RecycLiCo™ process.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

On October 2021, the Company closed a brokered private placement, issuing 20,000,000 non-flow-through units at \$1.00 per unit for gross proceeds of \$20,000,000. Each unit consists of one common share in the capital of the Company and one share purchase warrant entitling the holder to purchase one non-flow-through common share at a price of \$1.25 per share during the three years following the warrant's date of issuance. The Company paid \$1,714,768 in cash share issue costs and issued 1,400,000 broker warrants exercisable at a price of \$1.00 per share until October 4, 2024 pursuant to this issuance.

In September 2021, the Company reported the successful upcycling of lithium-ion battery black mass into NMC-811 (nickel-manganese-cobalt oxide) cathode precursor, using AMY's RecycLiCo™ closed-loop process. These results are a continuation of earlier success where the Company upcycled cathode waste samples into NMC-622 cathode precursor, in August 2021 and NMC-532 cathode precursor, in June 2021.

In August 2021, the Company announced it is receiving advisory services and funding from the National Research Council of Canada Industrial Research Assistance Program (NRC IRAP) to support a pilot project, entitled, '*Demonstration of Continuous Recycling of Cathode Material from Lithium-ion Battery Production Scrap*'.

In July 2021, the Company announced that the detailed technical paper, 'A Novel Closed Loop Process for Recycling Spent Lithium-ion Battery Cathode Materials' has been submitted, reviewed, and published in the International Journal of Green Energy, a peer-reviewed journal that publishes papers on energy, energy conversion, energy management, and energy conservation, particularly in advanced, sustainable, and green energy technologies.

In March 2021, the Company announced the production of cathode precursor material directly from recycled NCA (lithium-nickel-cobalt-aluminium oxide) cathode waste.

In March 2021, the Company signed memorandum of understanding with Italtel SpA to develop a commercial recycling plant alongside Italtel's planned Gigafactory in Scarmagno, Italy.

In March 2021, the Company awarded \$2.7 million contract to Kemetco Research Inc. The contract will include the development of a 500 kg/day demonstration recycling plant and the design of a 5 tonne/day commercial recycling plant, using the RecycLiCo™ process.

In February 2021, the Company's RecycLiCo™ process was awarded Solar Impulse Efficient Solution Label following an assessment performed by external independent experts and based on verified standards. RecycLiCo™ is thereby joining the 1000 Solutions Challenge, an initiative by the Solar Impulse Foundation to select solutions that meet high standards in profitability and sustainability and present them to decision-makers to fast-track their implementation.

In January 2021, the Company announced that the detailed technical paper, 'Experimental Study on Recycling of Spent Lithium-Ion Battery Cathode Materials' has been submitted, reviewed, and published in the Journal of the Electrochemical Society (JES). The publication describes experimental work leading to the Company's patented RecycLiCo™ process.

In November 2020, the company received funding from the National Research Council of Canada Industrial Research Assistance Program (NRC IRAP) to advance its lithium-ion battery recycling project. NRC IRAP will provide advisory services and conditional funding to support RecycLiCo's research and development project on the 'Synthesis of Cathode Material Precursors from Recycled Battery Scrap'.

In February 2019, the Company commenced testing of lithium-ion battery cathode material recycling with its pilot plant project.

Nature of business

The business of the Company is mineral exploration and development with a focus on patenting intellectual property for recycling cathode material in lithium-ion batteries. The company's mineral and technological projects are described below.

Intellectual property rights

In December 2022, the Company was granted the Australian Patent No. 2020237451 with respect to Company's National Phase Patent Application for its lithium-ion battery recycling technology, RecycLiCo™.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

In August 2022, the Company was granted the Chinese Patent No. ZL 201780069663.0 with respect to Company's National Phase Patent Application for its lithium-ion battery recycling technology, RecycLiCo™.

In April 2022, the Company was granted the Canadian Patent No. 3043335 with respect to Company's lithium-ion battery cathode recycling process (RecycLiCo™).

In December 2021, the Company announced that the Indian Patent Office has granted Patent No. 380826 with respect to Company's lithium-ion battery cathode recycling process (RecycLiCo™).

In May 2021, the Company is granted Patent No. 10-2246670 by Korean Intellectual Property Office for the Company's for the Company's lithium-ion battery cathode recycling process (RecycLiCo™).

In June 2019, the Company is granted Continuation in Part (CIP) U.S. patent No. 10,308,523B1 for Lithium-ion Battery Cathode Material recycling technology.

In May 2019, the Company has selected China, Japan, South Korea, Europe, Australia, India, and Canada to file National Phase Patent Applications for the Company's lithium-ion battery cathode material recycling technology.

In April 2019, the Company is granted U.S. Patent No. 10,246,343 for Lithium-ion Battery Cathode Material recycling technology.

Patent Co-operative Treaty Patent Application filed on November 9, 2017. With the filing of the PCT Application, the Company's proprietary technology becomes patent pending in 152 participating independent states and countries.

Non-Provisional Patent Application for recycling lithium-ion battery cathode material filed with the United States Patent Office on November 7, 2017.

Advanced Hydrometallurgical Process where from manganous sulphate-dithionate liquor electrolytic manganese can be recovered from a low-grade resource (US Patent No. 8460631, Chinese Patent No. 201180050306.7, Republic of South Africa Patent No. 2013/01364, Canada Patent No. 2,808,627).

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

Mineral property projects

Artillery Peak Project, Arizona USA

The Artillery Peak project includes 30 unpatented mineral claims covering approximately 600 acres and 13 patented surface estates. (13 patented Manganese Mesa leases).

In August 2018, 1 unpatented lode mining claim covering approximately 20 acres was not renewed.

During the year ended July 31, 2015, the Company decided to suspend further exploration on the Artillery Peak Property and has written off a total of \$5,977,294 in deferred costs. The residual balance is based on an estimate of the cumulative hydrometallurgical and related exploration costs incurred in connection with the patented technology which has been developed by the Company.

In October 2012, the Company completed successful production of working lithium-ion battery prototypes utilizing chemical manganese dioxide (CMD) generated from Artillery Peak material. These prototypes (button cell batteries) are for test purposes only.

Producing working prototype lithium-ion batteries represents a key breakthrough for RecycLiCo Battery Materials Inc. in the continuing development of the Company's patented hydrometallurgical process. CMD manufactured with this process eliminates electrowinning and the need for any mechanical means of size reduction for the final product.

In December 2012, the Company reported that it had developed a low-cost, environmentally friendly hydrometallurgical process to recover manganese (Mn) from this Manganese Oxide resource located in Arizona, USA. The Company has applied for a patent for its hydrometallurgical process that produces electrolytic manganese metal from this Manganese Oxide deposit, with low energy and water consumption. As a development of the existing process, RecycLiCo Battery Materials has commissioned this research to determine the uses of Artillery Peak manganese resource material to generate high value alternative products. Chemical manganese dioxide (CMD) and lithiated manganese oxide ($\text{Li}_x\text{Mn}_2\text{O}_4$) for use in rechargeable batteries were the areas researched.

The research was successful in producing CMD from Artillery Peak resource material with low cation impurities and further avoiding processing steps that are known to introduce metallic impurities in the final product. Cation impurities cause capacity fade, whereas metallic impurities are known to cause catastrophic failures such as fire and explosions in lithium-ion batteries. Working rechargeable lithium-ion coin cell battery prototypes were produced from the CMD material.

The company received a report describing the results of this research project contracted by RecycLiCo Battery Materials to Kemetco Research Inc. The test program was partially funded by the Canadian Government through the National Research Council, Industrial Research Assistance Program (NRC-IRAP) for development work conducted over a five-month period.

In June 2013, the Company announced that it has received the "US Patent No. 8460631" from the United States Patent and Trade Mark Office for the Company's manganese recovery process. The Company intends to continue to explore various commercial opportunities generated by this intellectual property including but not limited to manganese metal or dioxide production from its Artillery Peak claims; technology licensing; potential royalty streaming; and applications for electric vehicle cathode materials recovery and recycling.

The Artillery Peak project includes 30 unpatented mineral claims covering approximately 600 acres. 36 patented mineral claims covering approximately 698 acres and 8 fee simple parcels covering 1280 acres were returned to the vendors upon the respective anniversary dates (May 31, July 15, August 8) because the holding costs were deemed to be too onerous.

In 2012 the Company purchased 639.81 acres of patented surface, from local owners and real property holders embracing the reserved patented surface estates on 34 patented mining claims.

During the fiscal year ended July 31, 2019, the Company decided to write-down \$4,879,733 of the Artillery Peak property after assessing the carrying value for impairment.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

Rocher Deboule property, British Columbia

In May 2016, the Company reduced the number of Roche Deboule mineral claims it holds to 2, which covers an area of 998 hectares. The Company initially acquired by staking 4 mineral claims covering 1,325 hectares, and subsequently expanded the area by additional staking to cover 1,441 hectares.

The Company has obtained a NI 43-101 report on the Rocher Deboule property prepared by A.A. Burgoyne, P. Eng., M.Sc., dated December 18, 2007. A copy of the report is also available on the SEDAR filing service at www.sedar.com.

In August 2011, the Company conducted a mapping and sampling program at the Rocher Deboule property. The program entailed 22 km of ground magnetometer survey, 841 soil samples, 455 rock samples and 68 silt samples. The fieldwork carried out in 2012 focused on 3 areas of Cu-Ag-Au bearing mineralization.

In November 2012, the Company reported that the Geological fieldwork returned encouraging Cu-Ag-Au geochemical values at the Rocher Deboule project upper silvertip CK basin stockwork, lower silvertip CK No 2 & 4 veins and a new Iron Oxide Copper Gold ("IOCG") target south of the historic Victoria vein mine. The results of the program were reported in the Company's press release dated November 20, 2012, a copy of which is available on the SEDAR filing service at www.sedar.com.

In November 2017, the Company entered into an option agreement with Liaz Pty Ltd ('Liaz'), an Australian public company, which has since been acquired by Longford Resources Limited ('LRL'), whereby Liaz may earn a 60% interest in the Rocher Deboule property. Consideration consists of an initial payment of \$10,000, an additional payment of \$5,000 or 50,000 shares of LRL; completion of exploration expenditures of \$2,000,000 over four years; and \$10,000 cash plus \$5,000 cash or 50,000 shares of LRL each subsequent year until the 60% interest has been fully earned. Subsequent to year-end, Liaz informed the Company that it will be withdrawing from the option agreement.

During the fiscal year ended July 31, 2019 the Company performed geological and geophysical work on the property using flow-through funds.

During the fiscal year ended July 31, 2020 the Company staked an additional claim and now holds 1,016 hectares.

In October, 2020 the Company filed NI-43-101 technical report on SEDAR. The report outlines drill targets on the Rocher Deboule mineral claims located 5-8 kilometers southwest of Hazelton, BC. The report includes recommendations for core drilling of gold and copper bearing mineralization located near historic underground mines.

During the fiscal year ended July 31, 2021 the Company reports the Rocher Deboule IP (induced polarization) geophysical crew will test "Vent Zone" IOCG targets, with drilling expected to follow on the Company's Rocher Deboule copper-gold property, located south of New Hazelton, BC.

Lonnie property, British Columbia

The Lonnie property is a niobium exploration property in the Omineca Mining Division of British Columbia. The Company initially staked mineral claims covering an area of approximately 692 hectares. In October 2007, the Company acquired additional claims covering approximately 2,735 hectares at a cost of \$10,000 and 100,000 shares of the Company. Currently the Company holds 674 hectares of staked mineral claims.

In September 2010, the Company conducted a geochemical prospecting program on the Lonnie-Virgil occurrence. The results of the program were reported in the Company's press release dated October 1, 2010, a copy of which is available on the SEDAR filing service at www.sedar.com.

In May 2011, the Company entered into an option agreement with Echelon Petroleum Corp. (Formerly Rara Terra Capital Corp. ("Echelon")) where Echelon has the right to earn a 60% interest in the Lonnie property in exchange for a cash payment of \$60,000 (\$24,603 paid) and issuance of 285,000 common shares of Echelon (150,000 received). To acquire the 60% interest, Echelon must also spend \$500,000 in exploration expenditures on the property.

In 2012, the Company and Echelon agreed to amend the amount due on the first anniversary from \$20,000 to \$4,603 in light of the

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

additional costs incurred by Echelon in exploring the property during the year.

In September 2011, Echelon commenced a trenching and sampling program on the Property. A total of 876 soil samples were collected and analyzed. The results are encouraging, especially for three strongly anomalous zones returning up to 8467 ppm total Rare Earth Elements + Yttrium (TREE+Y) being delineated along a consistent five kilometre-long NW trend. Additional anomalous zones have also been located, generally along the same strike trend, and could prove to be extensions of the known zones. Where warranted, anomalies will be followed-up by trenching and drilling programs to begin later this year.

In April 2013, Echelon terminated the option agreement and transferred all claim blocks to the Company. The Company owns a 100% interest in the property.

During the fiscal year ended July 31, 2019 the Company performed geological and geophysical work on the property using flow-through funds.

In July 2019, the Company announced the results of rock sampling on the Lonnie mineral claims located on Granite Creek, south east of Manson Creek in north central British Columbia. The Lonnie claims feature rare earth element (REE) and niobium bearing mineralization hosted in carbonatite intrusive sills. Carbonatite is associated with gossanous weathering, aegirine sovite, muscovite, phlogopite, magnetite, ilmenite, apatite, calcite, with trace amounts of pyrochlore, pyrrhotite, arfvedsonite, and zircon. Carbonatite is also spatially associated with minor syenitic, granitic, monzo-dioritic (alkaline) composition pegmatite and aplite dyke/sills.

During the fiscal year ended July 31, 2022, the Company decided to write-down \$116,452 of capitalized Lonnie property costs after assessing the carrying value for impairment.

SELECTED ANNUAL INFORMATION

The following table shows total revenues, loss, assets, liabilities, and shareholders' deficiency for each of the three most recent fiscal years of the Company. The results of operations from years 2020 to 2022 are stated in accordance with the International Financial Reporting Standards.

	<u>2022</u>	<u>2021</u>	<u>2020</u>
(a) Finance Income	\$ 101,879	\$ 270	\$ 357
(b) Net Income (Loss):			
i) In total	\$ (11,312,600)	\$ (13,064,156)	\$ 375,126
ii) On a per share basis ⁽¹⁾	\$ (0.047)	\$ (0.065)	\$ 0.002
(c) Total Assets	\$ 22,286,552	\$ 7,443,692	\$ 861,026
(d) Total Liabilities	\$ 198,452	\$ 545,271	\$ 143,686
(e) Total Accumulated Deficit	\$ (65,192,082)	\$ (53,879,482)	\$ (40,815,326)

(1) Fully diluted loss per share amounts have not been calculated as they would be anti-dilutive.

RESULTS OF OPERATIONS

Net loss for the fiscal year ended July 31, 2022 was \$11,312,600, compared to net loss of \$13,064,156 for the fiscal year ended July 31, 2021. The Company does not generate revenue from operations. It has no revenues other than the interest earned on the Company's balances of cash and cash equivalents. The Company recorded net loss from operations in the amount of \$11,577,268 for the fiscal year ended July 31, 2022. During the fiscal year, some of the notable expenses have been consulting fees, professional fees, research and development, share-based payments and wages and benefits.

The Company cash and cash equivalents increased by \$15,389,124 during the year ended July 31, 2022 (2021 – \$5,648,695). The increase in cash is principally as a result of equity financing and exercise of stock options and warrants. During the fiscal year ended July 31, 2022 the Company closed a brokered private placement for gross proceeds of \$20,000,000 improving its cash flow position.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

Analysis of income statement items for the fiscal year ended July 31, 2022

The Company recorded \$189,614 in consulting fees (2021 – \$243,655). \$119,327 was expensed towards consultants hired to manage recycling project's development and assist in managing technical data. \$37,287 was incurred in for media and communications consulting services and \$33,000 for was incurred towards non-management directors and advisory committee consulting fees.

Professional fees in the amount of \$27,382 (2021 – \$104,899) were recorded for the fiscal ended July 31, 2022. During fiscal year ended July 31, 2022 the Company incurred decreased legal expenses compared to prior same period. Management of treasury orders, seeking legal assistance in preparation and filing of Annual Information Form for annual general meeting were primary expenditures during the fiscal year.

The Company recorded expenses of \$4,090,904 for research and development (2021 – \$938,618). \$2,705,288 was incurred in construction and optimizing of the RecycLiCo Demonstration Plant. \$101,922 was expensed for the Wenden Stockpile Reclamation and Advanced Material Processing project, and \$1,283,694 was incurred in relation to laboratory testing of sample process feedstock materials from third parties, to validate the efficiency of the RecycLiCo process and the optimization of cathode precursor production.

During the fiscal year ended July 31, 2022, the Company recorded \$6,191,384 in share-based payments expense (2021 – \$11,383,322) due to the vesting of options granted during fiscal 2022, 2021 and 2020 and amendment of certain options previously granted. Additional detail on the financings is set out below under "Liquidity and Capital Resources".

Wages and benefits in the amount of \$571,519 (2021 – \$354,790) were recorded for the fiscal year ended July 31, 2022. The Company recorded increased wages and benefits expense compared to prior year same period. The Company added personnel and adjusted the compensation plan to current market standards.

Analysis of balance sheet items – July 31, 2022

Cash and cash equivalents increased from \$5,928,644 as at July 31, 2021, to \$21,317,768 as at July 31, 2022, principally due to brokered private placements raising \$20,000,000 and exercise of share warrants and share based stock options. 6,982,604 share purchase warrants with an average exercise price of \$0.22 per share and 3,345,300 options with an average exercise price of \$0.19 were exercised for proceeds of \$2,154,746 was the Company's main source of financing during the year. Additional detail on the financings is set out below under "Liquidity and Capital Resources".

Prepaid expenses in the amount of \$98,085 were recorded during the fiscal ended July 31, 2022 (2021 - \$792,449). \$680,000 was advanced for construction design and ordering of demonstration plant equipment was amortized during the year and \$98,085 remains prepaid for marketing and administrative expenses as at July 31, 2022. The Company had fewer long-term advertising and promotion agreements and services engaged compared to prior fiscal year.

Mineral property interests increased from \$561,964 as at July 31, 2021 to \$647,194 as at July 31, 2022 due to the incurring \$201,682 in capitalized exploration and evaluation expenditures incurred relating to the Rocher Debole property in British Columbia. \$116,452 was impaired in relation to Lonnie property. Additional information on this item is given below under "*Analysis of mineral property costs*".

Accounts payable and accrued liabilities decreased from \$545,271 as at July 31, 2021 to \$198,452 as at July 31, 2022. All amounts are current and primary includes accrued payable for research and development and trade payables.

The Company share capital increased from \$39,202,150 (217,918,443 shares) as at July 31, 2021 to \$52,349,250 (248,246,347 shares) as at July 31, 2022. Additional information on the share issuances is contained under "*Liquidity and Capital Resources*".

RecycLiCo Battery Materials Inc.
(formerly American Manganese Inc.)
Management’s Discussion and Analysis
For the Three and Nine-Month Period Ended April 30, 2023.

SELECTED QUARTERLY INFORMATION

The following table summarizes information derived from the Company’s financial statements for each of the eight most recently completed quarters:

Quarter Ended:	30-Apr	31-Jan	31-Oct	31-Jul	31-Apr	31-Jan	31-Oct	31-Jul
Year:	2023	2023	2022	2022	2022	2022	2021	2021
Finance income	\$52,597	\$351,949	\$85,088	\$62,599	\$23,632	\$15,599	\$49	\$172
Net loss	(\$1,250,270)	(\$807,936)	(\$851,515)	(\$1,017,262)	(\$2,008,435)	(\$4,099,322)	(\$4,187,581)	(\$9,545,311)
Per share basis ⁽¹⁾	(\$0.005)	(\$0.003)	(\$0.0034)	(\$0.004)	(\$0.007)	(\$0.017)	(\$0.0186)	(\$0.058)

(1) Fully diluted loss per share amounts have not been calculated as they would be anti-dilutive.

Analysis of income statement items for the three-month period ended April 30, 2023

Net loss for the three-month period ended April 30, 2023, was \$1,250,270, compared to net loss of \$4,042,959 for the prior year three-month period.

The Company continued to manage expenses and its net loss for the period ended April 30, 2023, was principally due to consulting fees, shareholder communications, travel, and research and development expenditure.

The following financial data are derived from our consolidated interim financial statements for three and nine-month period ended April 30, 2023 and 2022.

Consulting fees (2023 – \$62,586; 2022 – \$49,938)

The Company recorded increased consulting fees expenses during this three-month period compared to prior year same period. The Company has engaged consultants as needed to advance the demonstration plant. A marketing consultant was also employed by the Company to provide additional marketing efforts and company information dissemination. The Company expects to see increasing cost in consulting fees as demonstration plant advances.

Shareholder communications (2023 – \$44,499; 2022 – \$39,059)

The Company recorded \$44,499 in shareholder communications expenses. As the demonstration plant work advances, the company has increased its marketing and project communication efforts. Digital platforms and convention visits have increased to ensure maximum exposure and communications with battery related industry. The Company expects this expense to increase significantly in the near future as the work has substantially completed.

Research and development (2023 - \$839,308; 2022 –\$805,488)

The Company recorded increased research and development expenditures compared to prior year three -month period. Our research and development contractor has been focused on the demonstration plant processing third-party waste cathode feedstock material, the optimization of cathode precursor material synthesis. Over the next three months the Company expects to see increased expenses towards optimization of the demonstration plant as additional process options have been identified and additional third-party feedstock analysis is conducted.

Travel (2023 - \$19,807; 2022 –\$4,634)

The Company has increased its direct marketing efforts attending various battery industry related conferences and meeting with cell manufacturers. The Company management has been actively attending battery materials related conventions and visiting cell manufacturers facilities to engage in furthering business relationships. Over the next six months the Company expects to see increased expenses towards business travel to promote and create awareness of RecycLiCo Technology.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

Share-based payments (2023 – \$165,710; 2022 – \$2,998,063)

The Company recorded decreased share-based payments due fewer options being exercised and re-valuation of re-priced stock-based compensation as per Black Scholes model. Additional detail on the financings is set out below under “Liquidity and Capital Resources”.

Analysis of balance sheet items – April 30, 2023

Cash and cash equivalents decreased from \$21,294,768 as at July 31, 2022 to \$19,868,542 as at April 30, 2023. The Company continued to seek sources joint venture partners in our capital project expenditures. In July 2021, the filed preliminary short form base shelf prospectus with British Columbia Securities Commission enabling the Company to offer up to \$25 million of common shares. In October 2021 the Company closed a brokered private placement raising \$20 million dollars.

Amounts receivable decreased from \$204,805 as at July 31, 2022 to \$141,389 as at April 30, 2023. The amount receivable is for Goods and Services Input tax credits receivable. As of date of this report \$34,616 amounts have been collected.

Prepaid expenses decreased from \$98,085 as at July 31, 2022 to \$69,087 as at April 30, 2023. \$34,795 has been amortized for shareholder communications. The Company has renewed agreements with multimedia communication companies to disseminate corporate information and create awareness of the Company's projects. The Company expects to maintain dissemination of corporate and project progress information thus increasing trend in prepaid expenses.

Property, plant and equipment pool was created as at April 30, 2023. \$1,129,555 in equipment was added to demonstration plant. The Company expects this expense to increase significantly in the near future as the demonstration plant work nears completion.

Accounts payable and accrued liabilities amounts decreased from \$198,452 as at July 31, 2022 to \$160,006 as at April 30, 2023. The amount includes current trade payable and accrued liabilities at period end. All trade payables and amounts accrued are current liabilities.

The Company reviewed individual properties for impairment based on facts and circumstances available at the time as per International Accounting Standard (IAS) 36 and International Financial Reporting Standard (IFRS) 6. Additional information on this item is given below under “Analysis of mineral property costs”.

RecycLiCo Battery Materials Inc.
(formerly American Manganese Inc.)
Management's Discussion and Analysis
For the Three and Nine-Month Period Ended April 30, 2023.

Analysis of Mineral Property Costs

The following table shows a breakdown of the Company's capitalized exploration and development costs for the period ended April 30, 2023, and July 31, 2022:

Rocher Debole Property	Balance		Balance		Balance	
British Columbia	July 31, 2021	Expenditures	July 31, 2022	Expenditures	April 30, 2023	
Acquisition and staking	\$ 164,898	\$ 446	\$ 165,344	\$ 3,760	\$ 169,104	
Assays & analysis	73,767	8,432	82,199	(0)	82,199	
Camp & supplies	59,504	-	59,504	4,750	64,254	
Drilling	146,826	124,000	270,826	0	270,826	
Geological and geophysical	677,559	33,284	710,843	443	711,286	
Travel and accommodation	34,355	10,500	44,855	0	44,855	
Freight and transport	133,108	25,020	158,128	10,134	168,262	
Mineral property option	(24,500)	-	(24,500)	-	(24,500)	
BC Mining Exploration Tax Credit	(288,007)	-	(288,007)	(0)	(288,007)	
Impairment	(532,000)	-	(532,000)	-	(532,000)	
	\$ 445,510	\$ 201,682	\$ 647,192	\$ 19,087	\$ 666,279	
Lonnie Property						
British Columbia						
Acquisition and staking	\$ 54,121	\$ -	\$ 54,121	\$ -	\$ 54,121	
Assays & analysis	4,528	-	4,528	-	4,528	
Drilling	60,073	-	60,073	-	60,073	
Geological and geophysical	82,025	-	82,025	-	82,025	
Travel and accommodation	186	-	186	-	186	
Mineral property option	(56,000)	-	(56,000)	-	(56,000)	
BC Mining Exploration Tax Credit	(28,480)	-	(28,480)	-	(28,480)	
Impairment	-	-	(116,452)	-	(116,452)	
	\$ 116,453	\$ -	\$ 1	\$ -	\$ 1	
Artillery Peak Property						
Arizona						
Acquisition and staking	\$ 3,226,449	\$ -	\$ 3,226,449	\$ -	\$ 3,226,449	
Assays & analysis	417,870	-	417,870	-	417,870	
Drilling	3,125,410	-	3,125,410	-	3,125,410	
Equipment and rentals	11,860	-	11,860	-	11,860	
Geological and geophysical	4,851,642	-	4,851,642	-	4,851,642	
Travel and accommodation	231,495	-	231,495	-	231,495	
Property maintenance	40,781	-	40,781	-	40,781	
Other fieldwork	4,694	-	4,694	-	4,694	
Impairment	(11,910,200)	-	(11,910,200)	-	(11,910,200)	
	\$ 1	\$ -	\$ 1	\$ -	\$ 1	
Total	\$ 561,964	\$ 201,682	\$ 647,194	\$ 19,087	\$ 666,281	

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

RecycLiCo Demonstration Plant	Balance			Balance April 30, 2023
	July 31, 2022	Additions	Disposal	
Demonstration Plant A	\$ -	\$ 1,129,555	\$ -	\$ 1,129,555
Total	\$ -	\$ 1,129,555	\$ -	\$ 1,129,555

Property, plant and equipment additions for the period ended April 30, 2023, includes \$1,129,555. The equipment's capitalized are integral scaled up commercial equipment's for RecycLiCo Demonstration plant.

LIQUIDITY AND CAPITAL RESOURCES

The Company has historically relied upon equity financings to satisfy its capital requirements and will continue to depend heavily upon the capital markets to finance its activities. There can be no assurance the Company will be able to obtain required financing in the future on terms acceptable to Company. The Company anticipates it will need additional capital in the future to finance ongoing research and development, exploration, commercial construction and administrative operations, which will be derived from the exercise of stock options and warrants, and/or private placements.

As at April 30, 2023 the Company has \$19,868,542 cash and cash equivalents balance (July 31, 2022 - \$21,317,768) and working capital of \$19,919,012, compared to working capital of \$21,422,206 as at July 31, 2022. The has been able to maintain a favourable cash balance and in working capital from private placement and exercise of warrant and share-based options.

During the period ended April 30, 2023 5,112,080 common shares were issued pursuant to warrants being exercised for total proceeds of \$1,533,624. 1,682,000 warrants expired without exercise. 980,200 common shares were issued pursuant to option exercise for total proceeds of \$271,248.

On June 12, 2023, the Company granted 5,200,000 common shares purchase options exercisable at a price of \$0.48 per share for five years to management and directors of the company.

On May 25, 2023, the Company granted 600,000 common shares purchase options exercisable at a price of \$0.35 per share for five years to advisory board member of the company.

On November 8, 2022, the Company granted 2,700,000 common shares purchase options exercisable at a price of \$0.39 per share for five years to management and directors of the company.

Subsequent to April 30,2023, 2,645,500 share purchase options were exercised for total proceeds of \$627,420.

As at July 31, 2022 the Company has \$21,317,768 cash and cash equivalents balance (July 31, 2021 - \$5,928,644) and working capital of \$21,422,206, compared to working capital of \$6,295,041 as at July 31, 2021. The increase in the Company's cash balance and in working capital resulted from private placement and exercise of warrant and share-based options.

During the year ended July 31, 2022, 6,982,604 common shares were issued pursuant to warrants being exercised for total proceeds of \$1,504,139. 3,345,300 share purchase options were exercised for total proceeds of \$650,607. 20,000,000 non-flow-through units were issued at \$1.00 per unit for gross proceeds of \$20,000,000.

During the year ended July 31, 2021, 20,072,045 common shares were issued pursuant to warrants being exercised for total proceeds of \$5,157,396. 8,874,400 share purchase options were exercised for total proceeds of \$1,104,924. 7,714,770 common shares were issued pursuant to non-brokered private placement at \$0.20 per share for total proceeds totalling \$1,542,954 and 521,000 common shares issued pursuant non-brokered flow-through placement at \$0.30 per share for total proceeds of \$125,040.

During the year ended July 31, 2020, 3,133,600 common shares were issued pursuant to warrants being exercised at \$0.20 per share for proceeds of \$626,720. 130,000 common shares were issued pursuant to options being exercised at \$0.15 per option and 590,000 common shares were issued pursuant to options being exercised at \$0.05 per option for proceeds totaling \$49,000.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

During the year ended July 31, 2019, there were 1,150,000 options exercised for proceeds of \$57,500. During the year ended July 31, 2018, there were 6,142,500 warrants exercised for proceeds of \$334,625 and 1,160,000 options were exercised for proceeds of \$58,000. During the year ended July 31, 2017, there were 5,509,999 warrants exercised for proceeds of \$305,500 and 2,450,000 options were exercised for proceeds of \$177,500.

On October 2021, the Company closed a non-brokered private placement, issuing 20,000,000 non-flow-through units at \$1.00 per unit for gross proceeds of \$20,000,000. Each unit consists of one common share in the capital of the Company and one share purchase warrant entitling the holder to purchase one non-flow-through common share at a price of \$1.25 per share during the three years following the warrant's date of issuance. The Company paid \$1,714,768 in cash share issue costs and issued 1,400,000 broker warrants exercisable at a price of \$1.00 per share from April 4, 2022 to October 4, 2024 pursuant to this issuance.

In December 2020, the Company closed a non-brokered of 521,000 flow-through units at \$0.24 per unit for gross proceeds of \$125,040. Each flow-through unit consisting of a common share and a warrant exercisable into a Company common share at \$0.30 per warrant for two years.

In November 2020, the Company closed a non-brokered private placement in three tranches, raising a total of \$1,542,954 and issuing 7,714,770 units at \$0.20 per unit, with each unit consisting of a common share and a warrant exercisable into a Company common share at \$0.30 per warrant for two years.

From December 2018 to May 2019, the Company closed its non-brokered private placement of 10,383,225 units at \$0.15 per unit raising gross proceeds of \$1,557,484. Each unit consists of one common share and one common share purchase warrant into a Company common share of \$0.20 for the two years following the issuance of the warrant.

In December 2018, the Company closed its non-brokered private placement of 400,000 units at \$0.20 raising \$80,000 by way of flow-through unit offering. Each unit will consist of one warrant exercisable for one common share at a price of \$0.30 for a period of two years.

In March 2018, the Company closed its non-brokered private placement of 8,536,487 units at \$0.24 per unit raising gross proceeds of \$2,048,757. Each Unit consists of one common share and one common share purchase warrant into a Company common share at \$0.30 per warrant for the two years following the issuance of the Warrant.

In December 2017, the Company completed the non-brokered private placement by the issue of 1,378,666 Units of the Company for gross proceeds of \$248,160. Each Unit consists of one common share of the Company and one common share purchase warrant. Each warrant will be exercisable to acquire one common share at a price of \$0.25 for the two years following the issuance of the warrant.

In June, 2017, the Company issued 5,221,526 units at a purchase price of \$0.18 per Unit for aggregate gross proceeds of \$939,875. Each Unit is comprised of one common share in the capital of the Company and one share purchase warrant. Each Warrant entitles the holder to purchase one Share at a price of \$0.25 during the two years following the Warrant's date of issuance. In August 2017, the Company closed the third and final tranche of the non-brokered private placement by the issue of 30,555 Units of the Company for proceeds of \$5,500 bringing the total aggregate gross proceeds of \$945,375 through this private placement.

In January 2017, the Company announced a contribution agreement from the National Research Council of Canada Industrial Research Assistance Program (NRC-IRAP) for the continued development of its spent electric vehicle battery cathode materials recycling technology.

In November 2016, the Company filed Company's Stock Option Plan adopting a fixed plan reserving 27,148,600 shares being 20% of the issued and outstanding as at adopted date.

In September 2016, the Company closed its non-brokered private placement offering of 10,068,790 units at a purchase price of \$0.14 per Unit for aggregate gross proceeds of \$1,409,631. Each Unit is comprised of one common share in the capital of the Company and one share purchase warrant. Each Warrant entitles the holder to purchase one Share at a price of \$0.20 during the two years following the Warrant's date of issuance. The placement was oversubscribed and was closed on September 9, 2016 and the gross proceeds were \$1,409,631.

Excluding exploration and research and development costs, the Company's current general and administrative cash expenditures are
Page 13 of 18

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

approximately \$175,000 per month.

The Company is investigating sources of further funding and anticipates raising additional funds in the next fiscal year. The Company does not generate revenue from operations and has been dependent upon its ability to raise equity capital through the issuance of shares to pay ongoing operating expenses and the costs associated with its exploration and development activities.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis**For the Three and Nine-Month Period Ended April 30, 2023.****USE OF PROCEEDS FROM FINANCINGS**

<u>Date of financing and planned use of proceeds</u>	<u>Actual use of proceeds</u>
<p>September 2, 2016 Financing \$1,409,631. The Company intends to use the net proceeds from the Offering for continued metallurgical testing of the Company's proprietary hydrometallurgical process for large-scale recycling of lithium-ion battery material, debt settlement and working capital.</p>	All funds committed as per plan
<p>June 2017, Financing \$945,375. The Company intends to use the net proceeds from the Offering for expediting the Company's proprietary hydrometallurgical process for patent filing of recycling of lithium-ion battery material, and working capital.</p>	All funds committed as per plan to expedite the research and development
<p>December 2017, Financing \$248,160. The Company intends to use the net proceeds from the Offering for expediting the Company's proprietary hydrometallurgical process for patent filing of recycling of lithium-ion battery material, and working capital.</p>	All funds committed as per plan to expedite the research and development
<p>March 2018, Financing \$2,048,757. The Company intends to use the net proceeds from the Offering for a demonstration plant to proof Company's proprietary hydrometallurgical process for recycling of lithium-ion battery material, and working capital.</p>	All funds committed as per plan to expedite the research and development
<p>November 2018 – May 2019, Financing \$1,533,484. The Company intends to use the net proceeds from the Offering for pilot plant to proof the Company's proprietary hydrometallurgical process for recycling of lithium-ion battery material, and working capital.</p>	All funds committed as per plan to expedite the research and development
<p>August 2020 – November 2020, Financing \$1,542,954. The Company intends to use the net proceeds from the Offering for optimization of pilot plant process of Company's proprietary hydrometallurgical process for recycling of lithium-ion batteries, proposed mineral claims spin-out and working capital.</p>	All funds committed as per plan to expedite the research and development
<p>December 2020, Flow Through Financing \$125,040 The Company intends to use the proceeds to advance the Canadian mineral properties.</p>	All funds committed as per plan to conduct spring and summer program.
<p>October 2021, Financing \$20,000,000 The Company intends to use the proceeds to design and construct a commercial plant and general working capital.</p>	All funds committed as per plan to expedite the development commercial plant and joint venture.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

OUTSTANDING SHARE DATA

As at April 30, 2023 the Company had 254,488,627 common shares issued and outstanding.

As at July 31, 2022, the Company had 248,246,347 common shares issued and outstanding.

As at July 31, 2021, the Company had 217,918,443 common shares issued and outstanding.

As at July 31, 2020, the Company had 180,736,228 common shares issued and outstanding.

As at July 31, 2019, the Company had 176,882,628 common shares issued and outstanding.

As at July 31, 2018, the Company had 165,049,403, as at July 31, 2017 the Company had 147,801,195 and as at July 31, 2016 the Company had 124,550,880 common shares issued and outstanding.

During the period ended April 30, 2023, 5,112,080 common shares were issued pursuant to warrants being exercised for total proceeds of \$1,533,624. 1,682,000 warrants expired without exercise. 1,130,000 common shares were issued pursuant to option exercise for total proceeds of \$271,248.

During the year ended July 31, 2022, 6,982,604 common shares were issued pursuant to warrants being exercised for total proceeds of \$1,504,139. 3,345,300 share purchase options were exercised for total proceeds of \$650,607 and 20,000,000 common shares were issued pursuant to a brokered private placement of non-flow-through units at \$1.00 per unit for total proceeds totalling \$20,000,000.

During the year ended July 31, 2021, 20,072,045 common shares were issued pursuant to warrants being exercised for total proceeds of \$5,157,396. 8,874,400 share purchase options were exercised for total proceeds of \$1,104,924. 7,714,770 common shares were issued pursuant to non-brokered private placement at \$0.20 per share for total proceeds totalling \$1,542,954 and 521,000 common shares issued pursuant non-brokered flow-through placement at \$0.30 per share for total proceeds of \$125,040.

During the year ended July 31, 2020, 3,133,600 common shares were issued pursuant to warrants being exercised at \$0.20 per share for proceeds of \$626,720. 130,000 common shares were issued pursuant to options being exercised at \$0.15 per option and 590,000 common shares were issued pursuant to options being exercised at \$0.05 per option for proceeds totaling \$49,000.

In November 2020, the Company closed a non-brokered private placement in three tranches, raising a total of \$1,542,954 and issuing 7,714,770 units at \$0.20 per unit, with each unit consisting of a common share and a warrant exercisable into a Company common share at \$0.30 per warrant for two years.

In December 2020, the Company issued 521,000 shares were issued pursuant to a non-brokered private placement of flow-through units at \$0.24 per unit for gross proceeds of \$125,040, with each unit consisting of a flow-through common share and a warrant exercisable into a Company non-flow-through common share at \$0.30 per warrant for two years.

In February 2021, the Company granted in aggregate of 5,950,000 stock options with an exercise price of \$2.63 per share and expiring February 17, 2026 to certain directors, officers, employees and consultants in accordance with its Stock Option Plan. The exercise price of 2,600,000 of these options was amended to \$1.00 on November 3, 2021.

In February 2021, the Company granted 1,000,000 stock options with an exercise price of \$1.99 per share and expiring February 16, 2026 to an advisor of the Company in accordance with its Stock Option Plan. The exercise price of these options was amended to \$1.00 on November 3, 2021.

During the fiscal year ended July 31, 2019, 10,283,225 shares were issued as part of four tranches in connection with a November 2018 non-brokered private placement. In December 2018, 400,000 shares were issued as part of a flow-through financing.

In August 2019, the Company entered into a stock option agreement granting 5,880,000 common stock options exercisable at a price of \$0.21 per share.

In July 2018, Company entered into a stock option agreement granting 500,000 common stock options exercisable at a price of \$0.24 per share.

In June 2018, Company entered into a stock option agreement granting 6,750,000 common stock options exercisable at a price of \$0.24 per share.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

In March 2018, the Company closed its non-brokered private placement of 8,536,487 units at \$0.24 per unit raising gross proceeds of \$2,048,757. Each Unit consists of one common share and one common share purchase warrant into a Company common share at \$0.30 per warrant for the two years following the issuance of the Warrant.

In December 2017, the Company completed the non-brokered private placement by the issue of 1,378,666 Units of the Company for gross proceeds of \$248,160. Each Unit consists of one common share of the Company and one common share purchase warrant. Each warrant will be exercisable to acquire one common share at a price of \$0.25 for the two years following the issuance of the warrant.

In June 2017, the Company issued 5,221,526 units at a purchase price of \$0.18 per Unit for aggregate gross proceeds of \$939,875. Each Unit is comprised of one common share in the capital of the Company and one share purchase warrant. Each Warrant entitles the holder to purchase one Share at a price of \$0.25 during the two years following the Warrant's date of issuance. In August 2017, the Company closed the third and final tranche of the non-brokered private placement by the issue of 30,555 Units of the Company for proceeds of \$5,500 bringing the total aggregate gross proceeds of \$945,375 through this private placement.

In September 2016, the Company issued 10,068,790 units. Each Unit is comprised of one common share in the capital of the Company and one share purchase warrant. Each Warrant entitles the holder to purchase one Share at a price of \$0.20 during the two years following the Warrant's date of issuance.

In May 2016, the Company issued 10,025,000 units. Each unit consists of one common share at \$0.02 per share and one non-transferable share purchase warrant exercisable at \$0.05 per share for a period of 24 month following closing.

Finder's fees amounted to \$6,500 and 17,500 non-transferable warrants. All securities issued for this private placement are subject to a four-month hold, expiring September 18, 2016.

As at October 31, 2017 the Company had outstanding share option to purchase 10,250,000 common shares of the Company at an average price of \$0.09. As at July 31, 2017, the Company had outstanding share option to purchase 10,850,667 common shares of the Company at an average price of \$0.09 per share. During fiscal year July 31, 2016 533,333 options expired without exercise.

OFF-BALANCE SHEET ARRANGEMENTS

The Company does not have material off-balance sheet arrangements.

RELATED PARTY TRANSACTIONS

a) Investment in subsidiaries

The wholly-owned subsidiary of the Company has been incorporated in the USA and is included in these consolidated financial statements.

b) Compensation of key management personnel

The Company's key management personnel have authority and responsibility for overseeing, planning, directing and controlling the activities of the Company and consist of the Company's Board of Directors and the Company's Executive Leadership Team. The Executive Leadership Team consists of the President, CEO, CFO, and Executive Assistant.

Total compensation expense for key management personnel and the composition thereof, is as follows:

	April 30, 2023		July 31, 2022	
Short term benefits	\$	330,500	\$	588,109
Share-based compensation		147,252		2,856,279
	\$	477,752	\$	3,444,388

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

CRITICAL ACCOUNTING ESTIMATES

The preparation of the Company's consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the reported amounts of assets, liabilities and contingent liabilities at the date of the consolidated financial statements and reported amounts of revenues and expenses during the reporting period. Estimates and assumptions are continuously evaluated and are based on management's experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. However, actual outcomes can differ from these estimates.

Areas requiring a significant degree of estimation and judgment relate to the recoverability of the carrying value of exploration and evaluation assets, fair value measurements for financial instruments and share-based payments and other equity-based payments, the value of the premium included in flow-through share issuances and the estimated useful life and recoverability of equipment. Actual results may differ from those estimates and judgments.

RISK FACTORS RELATING TO THE COMPANY'S BUSINESS

As a company, active in the mineral resource exploration and development industry, RecycLiCo Battery Materials Inc. is exposed to a number of risks.

Exploration Stage Operations

The Company's operations are subject to all of the risks normally incident to the exploration for and the development and operation of mineral properties. Mineral exploration is a business of high inherent risk. Most exploration programs fail to locate a body of commercial ore. All exploration and mining programs face a risk of unknown and unanticipated geological conditions, and promising indications from early results may not be borne out in further exploration work. Few properties which are explored are ever developed into producing mines. A mineral exploration program often requires substantial cash investment, which can be lost in its entirety if it does not result in the discovery of a commercial ore body. The commercial viability of a mineral deposit is dependent on a number of factors, some of which are the particular attributes of the deposit, such as size, grade and proximity to infrastructure, as well as metal prices. Most of these factors are beyond the control of the Company. Mineral exploration involves risks which even a combination of careful evaluation, experience, and knowledge cannot eliminate.

In addition, even if the Company is successful in locating a commercial ore body, there is no assurance that the Company will be able to bring such an ore body into commercial production. Development of a producing mine generally requires large capital investment and numerous permits from government regulatory agencies. There is no assurance that the funds required to exploit mineral reserves and resources discovered by the Company will be obtained on a timely basis or at all. There is also no assurance that the Company will be able to obtain the government permits required to exploit a commercial ore body. The costs and time involved in the permitting process may also delay the commencement of mining operations or make the development of a producing mine uneconomic.

If the Company is able to bring an ore body into commercial production, operating mines also face substantial operating risks, which include, but are not limited to, unusual or unexpected geological conditions, formation pressures, fires, power outages, labour disruptions, flooding, explosions, tailings impoundment failures, cave-ins, landslides and inability to obtain adequate machinery, equipment or labour.

If the Company is unsuccessful in its attempts to locate a commercial ore body and to commence commercial production, the Company may seek to transfer its property interests or otherwise realize value, or may even be required to abandon its business and fail as a going concern.

Competition

The mining industry is intensely competitive in all of its phases, and the Company competes with other companies with greater technical and financing resources than itself with respect to acquire properties of merit, and the recruitment and retention of qualified employees and other persons to carry out its mineral exploration activities. Competition in the mining industry could adversely affect the Company's prospects for mineral exploration in the future.

RecycLiCo Battery Materials Inc.

(formerly American Manganese Inc.)

Management's Discussion and Analysis

For the Three and Nine-Month Period Ended April 30, 2023.

Financial Markets

The Company is dependent on the equity markets as its sole source of operating working capital and the Company's capital resources are largely determined by the strength of the junior resource markets and by the status of the Company's projects in relation to these markets, and its ability to compete for the investor support of its projects.

Environmental and Government Regulation

Mining and exploration activities are subject to various laws and regulations relating to the protection of the environment, historical and archaeological sites and endangered and protected species of plants and animals. The Company has implemented safety and environmental measures designed to comply with government regulations, and to ensure safe, reliable and efficient operations in all phases of its operations. In addition, the Company maintains liability and property insurance, where reasonably available, in such amounts it considers prudent. However, the Company may become subject to liability for hazards against which it cannot insure or which it may elect not to insure against because of high premium costs or other reasons. In addition, no assurance can be given that new rules and regulations will not be enacted or that existing rules and regulations will not be applied in a manner which could limit or curtail production or development. Amendments to current laws and regulations governing the operations and activities of the Company or more stringent implementation thereof could have a substantial adverse impact on the Company.

Title to Properties

While the Company has investigated the title to all of the properties for which it holds concessions or other mineral leases or licenses or in respect of which it has a right to earn an interest, the Company cannot guarantee that title to such properties will not be challenged or impugned. The Company can never be certain that it will have valid title to its mineral properties. Mineral properties sometimes contain claims or transfer histories that examiners cannot verify, and transfers under foreign law are often complex. The Company does not carry title insurance on its properties. A successful claim that the Company or its option partner does not have title to a property could cause the Company to lose its rights to that property, perhaps without compensation for its prior expenditures relating to the property.

Foreign Currency

A portion of the Company's expenses are incurred in foreign currencies. Fluctuations in the exchange rate between the Canadian dollar and such other currencies may have a material effect on our business, financial condition and results of operations. The Company does not hedge against foreign currency fluctuations.

ADDITIONAL INFORMATION

Additional information about the Company is available at the website of the System for Electronic Document Analysis and Retrieval ("SEDAR") at www.sedar.com.