110 – 7858 Hoskins Street, Delta, British Columbia, V4G 1M4

**RecycLiCo Interim CEO – Letter to Shareholders**

**The success and implementation of our pending and planned technological, business development and funding initiatives will require a Board of Directors with the combined business and financial skills of the individuals proposed by Management. To ensure we keep our momentum moving forward and further benefit your investment, we ask all Shareholders to vote their shares as soon as possible.**

**October 15, 2026**

**To Our Shareholders:**

The past year has brought significant changes to international trade, national security priorities, and energy and industrial policy. These developments have altered the environment for businesses working with critical minerals, rare earths, and other strategically important materials. The difficult task of establishing circular domestic supply chains is becoming increasingly important, giving rise to both greater complexity and new opportunities. At the same time, the pace and degree of change have reinforced the importance of disciplined investment, careful project planning, and access to reliable sources of capital.

At RecycLiCo, these changes have contributed to delays in advancing certain initiatives as we work toward commercial operations and revenue generation. Although our anticipated timelines have changed, our strategic objective remains the same: to create long-term value for our shareholders by developing technologies and commercial opportunities in the recovery, refining, and reuse of critical minerals and other valuable materials.

The experience of companies across the critical minerals/rare earths sector has underscored the challenges of translating promising technologies and favourable policy objectives into commercially viable, capital-intensive operations. Numerous high-profile, well-capitalized stumbles in the industry have highlighted the consequences of poor planning and/or execution. We continue to believe that government support and other forms of non-dilutive financing are essential to developing the intermediate processing capacity needed to strengthen domestic supply chains.

Industry wide, the deployment of government funding has taken longer than anticipated. We nevertheless continue to pursue funding opportunities in Canada and the United States that align with our objectives. **We have multiple grant applications pending and are engaged in discussions with representatives of the U.S. Departments of the Interior and Energy and the Defense Logistics Agency.** These efforts remain subject to the relevant agencies' review processes, and neither pending applications nor ongoing discussions should be regarded as funding commitments. We will continue to evaluate opportunities in light of their potential to advance our projects and our responsibility to preserve shareholder capital.

Our work continues under the Memorandum of Understanding with Alaska Energy Metals Corporation (“AEMC”), our co-founder in Minerals for National Automotive Competitiveness Collaboration (“MINAC”), as we assist them in assessing the potential application of hydrometallurgical processing to metal concentrates derived from AEMC's Nikolai deposit in Alaska. Although their delivery to us of a suitable sample took longer than anticipated, a testing protocol has been agreed upon and the collaboration remains active.

In order to best position ourselves to take advantage of the emerging funding and revenue opportunities, we intend to further strengthen our scientific, engineering, and technical capabilities. We are recruiting for highly specialized positions intended to support our development objectives and will announce appointments as they are finalized.

RecycLiCo participated in Type One Energy Group's Series B financing, announced in September, through an investment in convertible securities and warrants. Type One Energy is developing fusion-energy technology and is associated with the Tennessee Valley Authority's planned Infinity Two project. We believe the Type One investment offers an attractive risk -reward profile and is consistent with our interest in technologies intended to contribute to a more sustainable energy future. We will continue to assess potential investment opportunities being mindful of maintaining the resources required for us to reach meaningful commercial milestones.

For a detailed discussion of the Company's financial position and results, shareholders should consult the audited financial statements and Management's Discussion and Analysis for fiscal 2026 and related Management's Discussion and Analysis available on the Company's website.

As of September 30, 2026, the Company had approximately $9.22 million in cash and cash equivalent and average monthly cash expenditures were approximately $260,000 during the three months then ended. These figures should be considered in the context of the Company's planned activities and anticipated funding requirements. Although our current cost structure is designed to preserve capital, advancing our projects toward commercialization will require additional investment. We intend to pursue government grants and cooperative funding where available, while evaluating other financing alternatives as appropriate. We will continue to balance investment in promising opportunities against the need to maintain adequate liquidity and limit unnecessary shareholder dilution. The timing and availability of external funding, however, remain uncertain.

We recognize that progress has taken longer than we originally anticipated. Our commitment is to pursue the Company's objectives with technical rigor, financial discipline, and a clear focus on commercial potential. We will continue to keep shareholders informed of material developments as our projects advance.

On behalf of the Company, I thank our employees for their dedication and our shareholders for their continued interest and support.

**Please Vote As Soon As Possible**

I encourage you to review the enclosed meeting details and **vote as soon as possible** ahead of the proxy voting deadline on November 13th at 1:00 p.m. (Vancouver time).

| | **Registered Shareholders**<br>*Company Shares held in own name and represented by a physical certificate or DRS.* | **Non-Registered Shareholders**<br>*Company Shares held with a broker, bank or other intermediary.* |
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|  Internet | www.eproxy.ca | www.proxyvote.com |
|  Telephone | Not Applicable | Dial the applicable number listed on the voting instruction form. |
|  Mail | Return the proxy form in the enclosed self-addressed envelope. | Return the voting instruction form in the enclosed postage paid envelope. |

Sincerely,

Richard Sadowsky
Interim Chief Executive Officer
RecycLiCo Battery Materials Inc.